Confidential



Energy Transition toward Carbon Neutral Society by Biomass Use in Coal-fired Boiler

- "Introduction of Idemitsu Green Energy Pellet" -

6th, September, 2022

Idemitsu Kosan Co.,Ltd.

Idemitsu by the numbers

- Start of Business: In 1911
- 30% share of domestic fuel supply



Consolidated **Net Sales**

¥6.7trillion

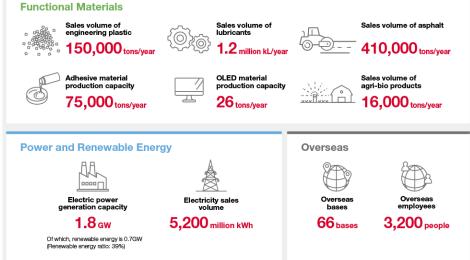
29.000 barrels/day

10 million tons/year



Consolidated number of employees





1 million tons/year

Corporate Vision for 2030

Your Reliable Partner for a Brighter Future

We believe it is our responsibility to contribute to social challenges in addition to providing stable energy supply, and will fulfill three responsibilities through our business activities:

Responsibility to protect the environment and lifestyles:

Energy/material transition to a carbon neutral/circulatory society

Responsibility to support regional communities:

Next generation mobility & community for an aging society

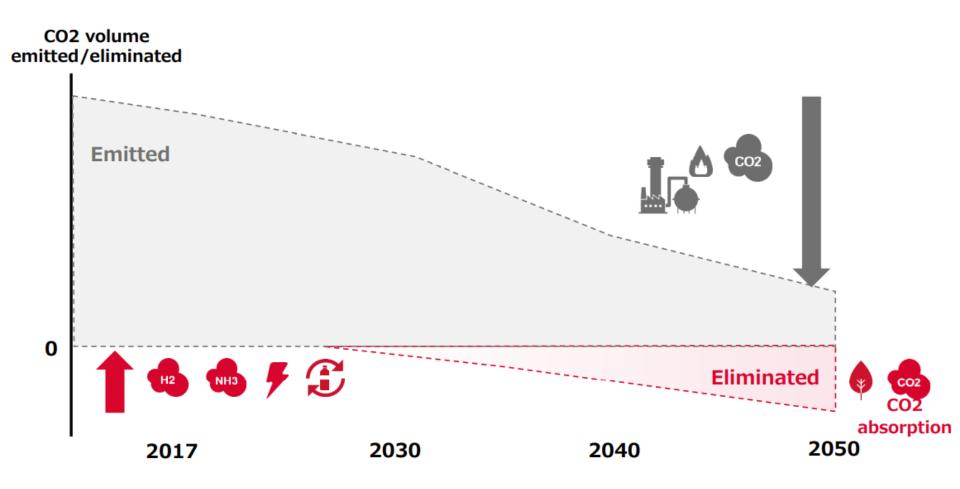
Responsibility to provide for society with technological capabilities:

New materials to make it possible to overcome such challenges



Pursuing Carbon Neutrality by 2050

We aim to achieve carbon neutrality (net zero CO2 emission) from in-house operations (scope 1+2) by 2050





Idemitsu Business Segments

Petroleum Segment



Basic Chemicals Segment



Functional Materials Segment



Power and Renewable Energy Segment



Resources Segment



<Coal and Energy Solution Department>



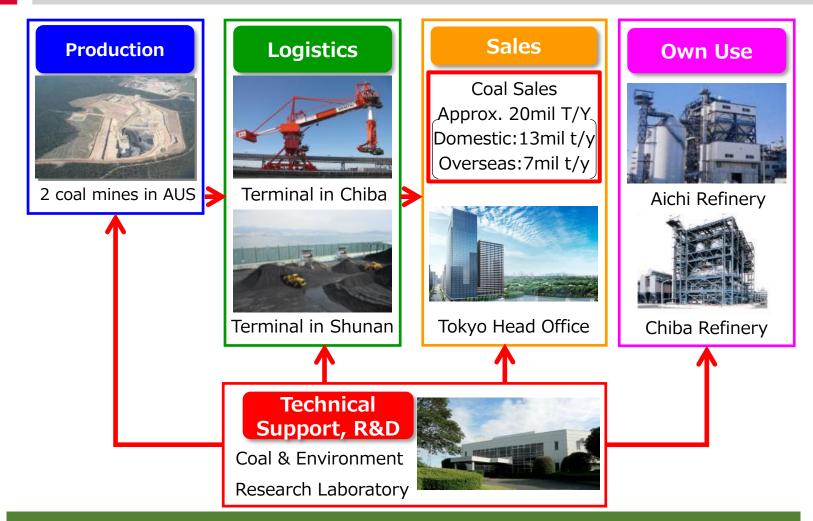


Thermal Coal Sales

20 million tons/year



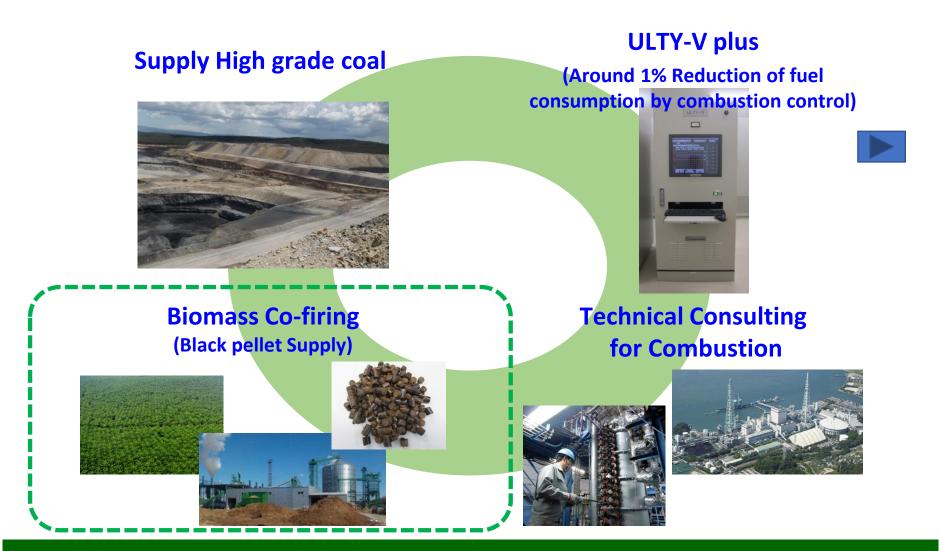
Coal Business Supply Chain



Idemitsu's involvement is from coal production until technical support to end users since 1980s



Idemitsu Coal Business harmonized with environment



In addition to stable energy supply to Asian countries including Japan, we provide various business menu harmonized with environment.

Biomass Fuel Comparison

Type of Fuel	Picture	Calorific Value (kcal/kg)	Character	Suitability for Co-firing
Wood Chip		1600- 2800	CheapHigh moistureOutdoor storageLow logistics efficiency	Δ
White Pellet		3600- 4000	Indoor storageMiddle logistics efficiency	Δ
Black Pellet "Idemitsu Green Energy Pellet"		4300- 5500	Outdoor storageHigh logistics efficiencyGood grindability	©
PKS (Palm Kernel Shell)		- 4500	Bad grindabilityOutdoor storageHigh logistics efficiencyQuality fluctuation	×

Black Pellet is more suitable fuel for co-firing in coal-fired power plants without additional investment for equipments.



Good Characteristics of Black Pellet against white pellet

√ Higher energy density

Efficient for logistics
Smaller space for stock

√ Good grindability

Higher co-firing ratio at pulverized coal boiler

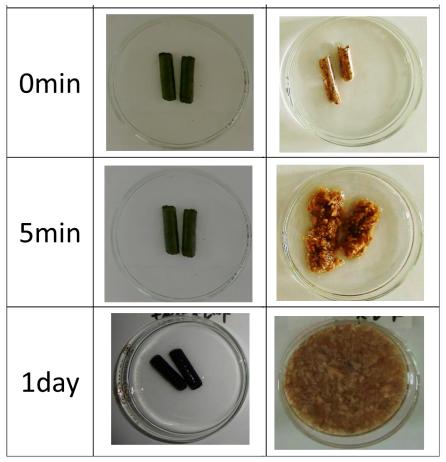
(White:1 \sim 3% \Rightarrow BP 30 \sim 50%)

✓ Waterproof / No self-degrade No investment for storage by outdoor storage

Handling in the same way as coal

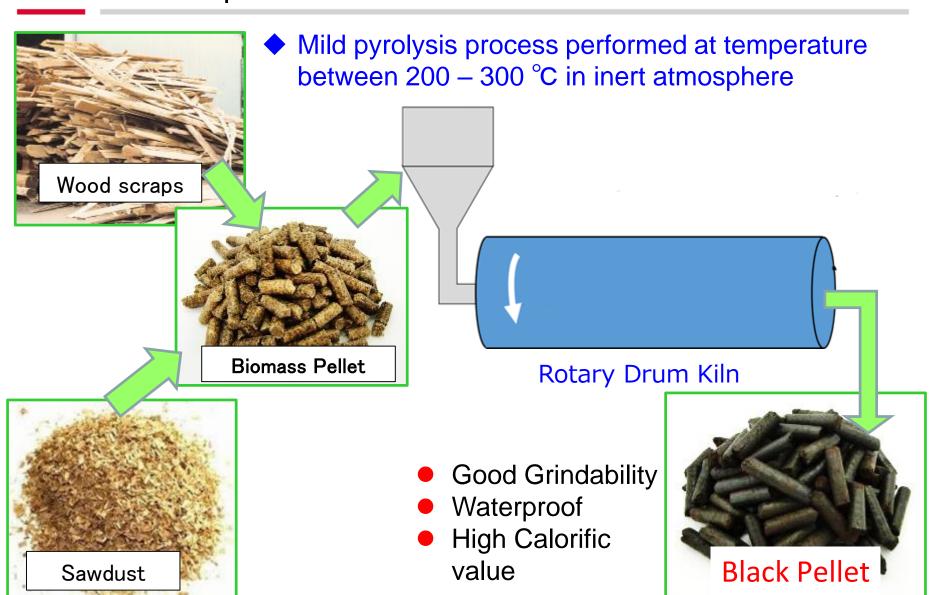
Waterproof of Black Pellet





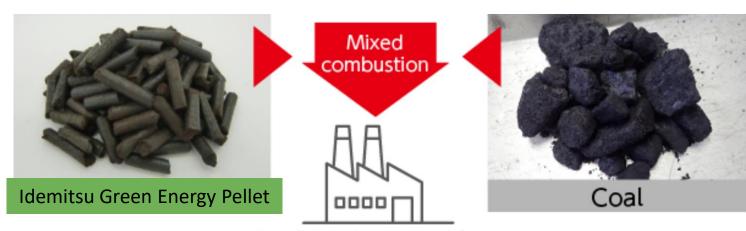
Black Pellet is hardly disintegrated and does not collapse

How to produce Black Pellet?



Black Pellets by Idemitsu

- ➤ Idemitsu started investigation on manufacturing and marketing Black Pellet for co-combustion use in Japan.
- Construction of the first commercial plant have just started in Vietnam and Black Pellet supply will commence in 2023.
- ➤ Japanese coal users show big interest in "Idemitsu Green Energy Pellet" for their co-combustion and reduction of coal use.



Biomass Power Plant or Coal-fired Power Plant



Biomass Power Plant



- Supported by FIT scheme for 20 years
- Policy change for large size plant to encourage domestic biomass
- No large size PJ(>10MW) that imports biomass fuel was adapted under the new regime
 - → No significant growth post 2025

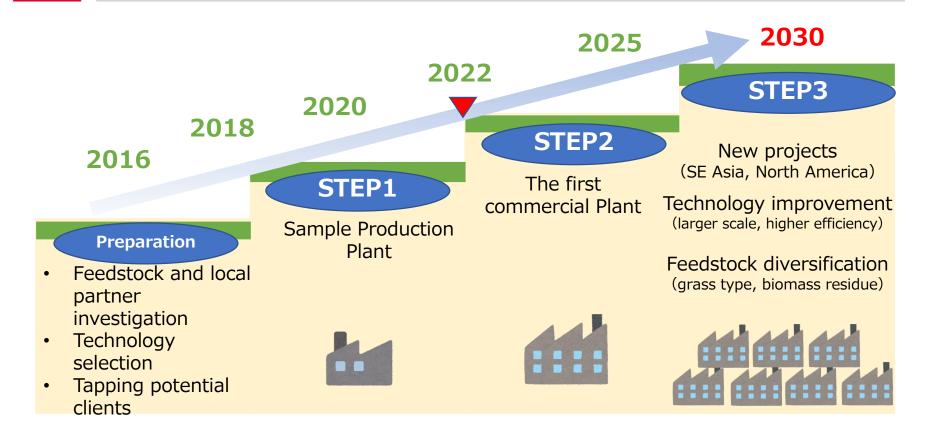
Coal-fired Power Plant



- · Existing facilities can be utilized to adapt biomass fuel
- WP restricts co-firing ratio max 3-5% with existing facility
- BP enables high ratio co-firing without modifications
- → High potential growth of BP to replace coal



Black Pellet Business Development



Targeting to supply 3 million tons of BP as the replacement of coal.

1st Commercial Plant

Producer : Idemitsu Green Energy Vietnam LC

Location : Binh Dinh

> Feedstock : Acacia

Capacity : 120,000t/year

Technology: Rotary kiln

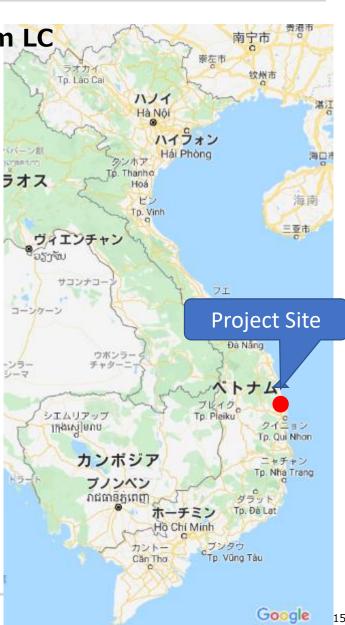
Product : "Idemitsu Green Energy Pellet"

Commercial operation to be started in 2023









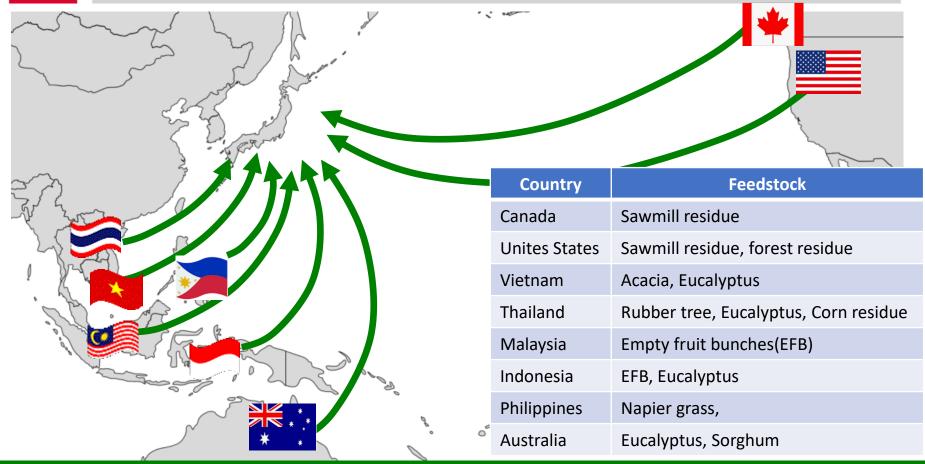


"Idemitsu Green Energy Pellet"

- ➤ Idemitsu has given the name "Idemitsu Green Energy Pellet" for our black pellet.
- "Idemitsu Green Energy Pellet" is realistic green solution toward carbon neutral.
- > We believe this activity will also meet some purposes of SDGs.
 - 7. Affordable and clean energy
 - 12. Responsible consumption and production
 - 13. Climate Action



Business Expansion Plan



- > Targeting to supply 3 million tons of BP by 2030 by mixture of various types of business involvements, such as a minor shareholder and just a product offtaker.
- Investigating potential feedstock supply around the Pacific Ocean including agricultural waste and our own plantation.

Steam Explosion Process Development with EFB

- Collaboration with TG2/Wilhelmina for BP production project from Empty Fruit Bunches (EFB)
- The unique steam explosion process produces black pellets with low alkali contents

<Details of TG2/Wilhelmina's first plant>

Project Owner: Wilhelmina Energy Malaysia Sdn Bhd

Capacity: 120,000 t/year

Project Site : Kuantan, Malaysia

Feedstock : EFB

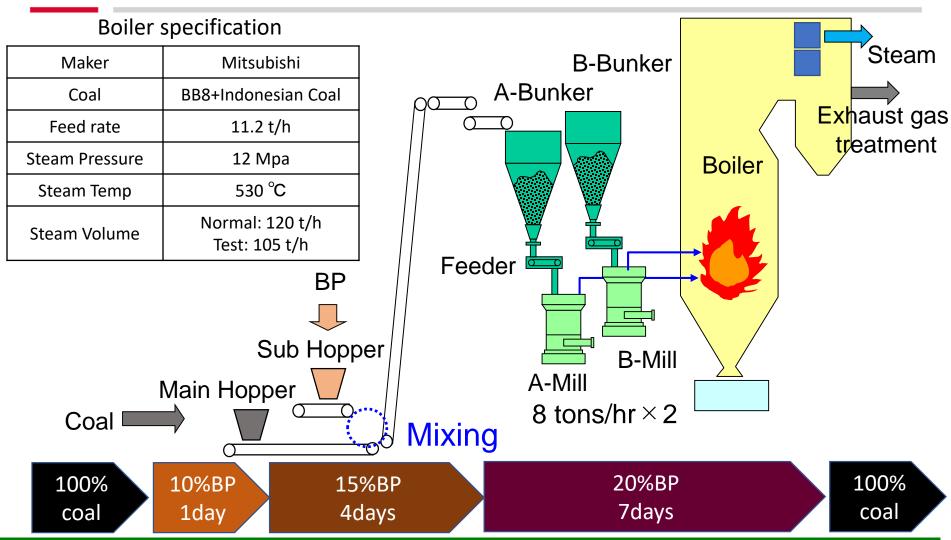
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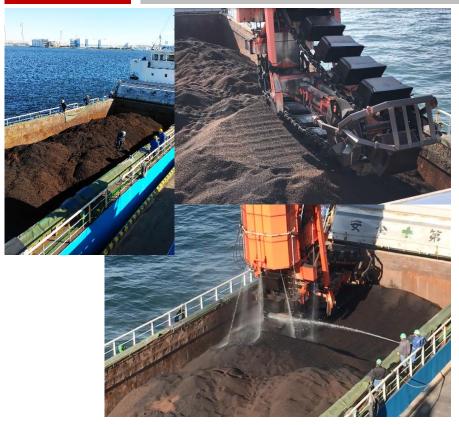
Co-firing Test at Idemitsu Factory



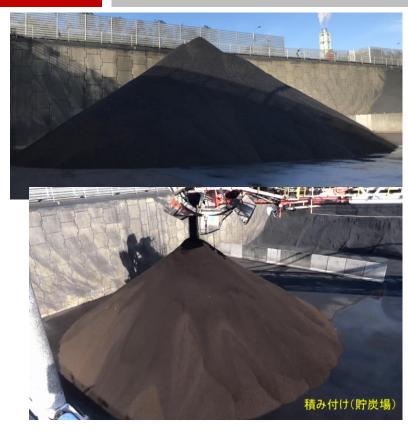
Already, similar co-firing tests have been made at more than 10 power plants and factories and we have got the positive feedback from our customers.

Black Pellet Handling

Bulkship

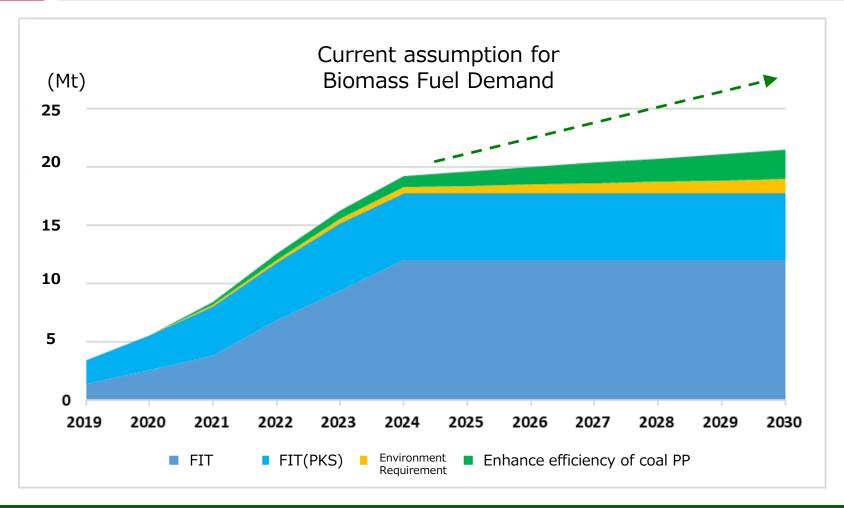


Coal Yard



Existing logistics can be utilized for black pellet.

Demand Assumption of biomass fuel in Japan



Biomass Fuel Demand will increase in the future and, with further progress of RE, the demand will increase more and more



Summary

- ➤ Idemitsu is preparing the black pellet (Idemitsu Green Energy Pellet) business for coal users.
- ➤ We believe that Idemitsu Green Energy Pellet is realistic and efficient solution to reduce CO2 emission for coal users .
- ➤ 1st commercial plant is under construction in Vietnam and start operation in 2023.
- ➤ We would expand the production volume to 3 million tons by constructing the plant for Idemitsu Green Energy Pellet around the Pacific Ocean.

Thank you



ULTY - Boiler control optimization system -



"ULTY-V plus" is the boiler control optimization system with AI which can reduce coal consumption and CO2 emission by connecting with existing boiler control system.



Reduction of coal consumption:
Approx. 1%

Already, Total 106 ULTY system installed:

- Japan 99
- Chinese Taipei 6
- Indonesia 1

Awarded as energy-saving product by Commissioner, Agency for Natural Resources and Energy in 2021

ULTY-V plus



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